

Hanscom Excerpt from Massport 2025 Strategic Plan

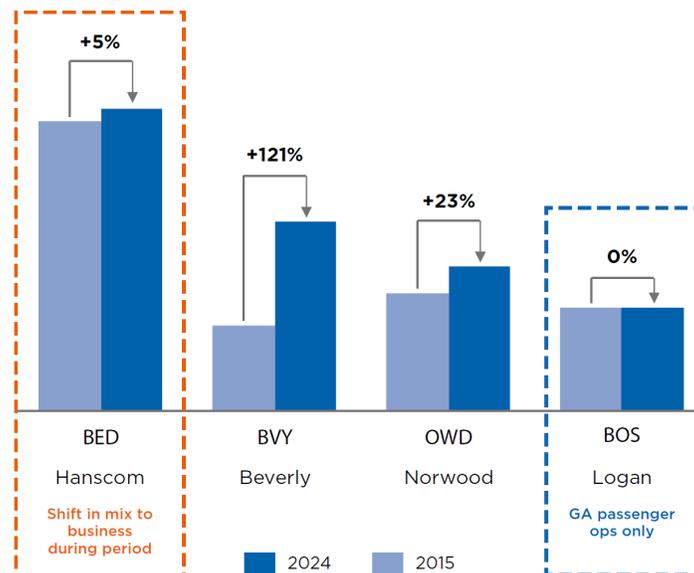
■ HANSCOM FIELD STRATEGIC CONTEXT

Hanscom plays a vital role as a general aviation reliever for Logan and is a linchpin for the surrounding R&D and innovation economy.

Laurence G. Hanscom Field (BED) in Bedford, Massachusetts, is the premier General Aviation (GA) airport in New England and a vital link in the region's transportation infrastructure. It serves as a critical reliever to Logan for a diverse set of GA operations – including approximately 120,000 total flight operations in 2024. It serves local businesses, emergency flight services, and private and chartered aircraft operations.

Hanscom benefits from strong physical fundamentals including quality pavement, airfield space, and recent strategic investments from fixed-base operators (FBOs). Last year, Massport completed a runway rehabilitation project at Hanscom and enhanced its energy efficiency. We also continued investing in safety, security, and emergency preparedness. We maintained Hanscom's focus on general aviation and opened a new Atlantic Aviation hangar in 2024.

Total air taxi and itinerant GA operations at Boston-area GA airports, 2015 - 2024



Source: FAA Terminal Area Forecast Total Operations data, 2015 to 2024 (federal fiscal years); Boston Logan annual volume stats (GA ops)

Rising demand for business jet travel has led to increasing share of jet operations at Hanscom since 2015 and waitlists for hangars, as both Hanscom and neighboring peer

airports have absorbed the increase in demand to relieve Logan of these operations. While Hanscom has grown only slightly, its smaller GA airport neighbors Beverly and Norwood have taken on some of this increased demand, especially for single engine piston operations. As a result, air taxi and itinerant GA operations more than doubled at Beverly and rose nearly 25% at Norwood in the past decade while Hanscom saw moderate growth of ~5%. Importantly, Hanscom's role as a reliever helped prevent growth in GA passenger operations at Logan over the last decade. The necessity of this type of coordinated regional approach to demand management and growth will only increase over the coming decade as demand continues to grow and new technologies necessitate novel, integrated solutions to meet passenger demands.

Hanscom Field continues to provide critical services to its surrounding R&D neighbors, including the transportation of life-saving medical supplies. It has an opportunity to deepen the role it plays in the local and regional innovation ecosystems, especially given its proximity to leading R&D players and the rise of sustainable aviation fuels (SAF) as an important pathway to decarbonize the aviation industry.

HANSCOM FIELD STRATEGIC PLAN

Hanscom Field is situated within a thriving innovation ecosystem, surrounded by leading research and development (R&D) players including labs specializing in robotics, operators providing life-saving medical services, and others advancing technological innovation. It is well positioned to continue and build on its history of supporting the local innovation economy. To achieve Hanscom's 2035 aspiration, Massport has the following strategic priorities:

Power the future of aviation innovation with research partnerships and support services that leverage and build on Hanscom's identity and history as an innovation hub. This includes connecting local startups with aviation research and development partners, thereby strengthening the innovation ecosystem surrounding Hanscom Field. As with our other Aviation assets, we cannot lose sight of critical business continuity projects that keep our operations running smoothly at Hanscom. and runways, upgrade our electrical capacity, and update our water distribution system. today. We are looking to support an aviation-related innovation program or incubator to assist innovative organizations pioneering new technologies in aviation. We will also cultivate the industry's workforce of the future by supporting aviation innovators and aviation education outreach events.

Support the development and adoption of sustainable aviation fuel (SAF) across our Aviation assets to advance the decarbonization of the Aviation industry while directly advancing Massport's sustainability and Net Zero efforts. At Hanscom in particular, this

means we will promote sustainable fuel opportunities for Hanscom operators as well as collaborate with fixed-base operators (FBOs) on a Net Zero ground support equipment (GSE) conversion program to accelerate the conversion to electric equipment. We will also expand electric charging infrastructure for automobiles, aircraft, and equipment (landside and airside), while continuing to pursue opportunities for solar energy generation.

Continue to meet metro Boston's General Aviation needs while relieving Logan, allowing us to thoughtfully meet demand across our network of aviation assets. We will also continue to operate as a responsible neighbor, with noise abatement and engagement programs that respond to concerns raised by our surrounding communities. As with our other Aviation assets, we cannot lose sight of critical business continuity projects that keep our operations running smoothly at Hanscom. We must keep Hanscom's operations safe, resilient, and efficient, including efforts to rehabilitate taxiways.

2035 Aspiration: "Where innovation takes flight"

Hanscom aspires to be a leader among General Aviation airports in innovation and sustainability while remaining the premier General Aviation reliever for Boston Logan.